



Nexstar Media Group, Inc. Deutsche Bank 25th Annual Media & Telecom Conference

Perry Sook, Chairman, President & CEO
Tom Carter, EVP and CFO

**MARCH 2017** 

## Disclaimer

#### **Forward-Looking Statements**

This communication includes forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. Forward-looking statements include information preceded by, followed by, or that includes the words "guidance," "believes," "expects," "anticipates," "could," or similar expressions. For these statements, Nexstar claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. The forward-looking statements contained in this communication, concerning, among other things, future financial performance, including changes in net revenue, cash flow and operating expenses, involve risks and uncertainties, and are subject to change based on various important factors, including the impact of changes in national and regional economies, the ability to service and refinance our outstanding debt, successful integration of acquired television stations and digital businesses (including achievement of synergies and cost reductions), pricing fluctuations in local and national advertising, future regulatory actions and conditions in the television stations' operating areas, competition from others in the broadcast television markets, volatility in programming costs, the effects of governmental regulation of broadcasting, industry consolidation, technological developments and major world news events. Nexstar undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this communication might not occur. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this release. For more details on factors that could affect these expectations, please see Nexstar's other filings with the SEC.

## Nexstar Media Group, Inc. (Nasdaq: NXST)

# Largest North American Local Media Company Positioned for Success and The Ongoing Enhancement of Long-Term Shareholder Value

- Pure-play broadcast television and digital media leader with broad geographic scale and reach
  - #2 in broadcast group in terms of U.S. television household reach
  - Owns or provides services to more than one TV station in over half of markets
- Robust revenue and free cash flow ("FCF") generation
  - LTM (12/31/16) net revenue of \$1.1 billion and FCF of \$244.8 million
- Proven ability to extract value from acquisitions
  - Recently completed transformative acquisition of Media General (NYSE: MEG) for \$4.6bn
    - Increased broadcast portfolio by approx. two thirds and more than doubled audience reach
    - More than doubled revenue and adjusted EBITDA
    - Expected to generate FCF of ~\$565 mm, or ~\$12.00 per share, per year in the 2017/2018 cycle
    - Represents FCF per share growth in excess of 55% relative to NXST's legacy operations
  - Prior to MEG, acquired 66 television and five digital businesses since 2011
    - History of successful integration; net revenue more than tripled since 2011 for an implied CAGR of 30%
- Disciplined, market-tested management team with history of operational excellence
  - Deep leadership bench, most of whom have at least 20 years of industry experience
- Strong record of delivering shareholder value
  - Accretive M&A
  - Ongoing focus on managing Company costs and capital structure
  - Growing dividend and opportunistic share repurchases

### Record Financial Results For Fifth Consecutive Year

#### **Record Financial Results For Fifth Consecutive Year**

- Surpassed \$1.0 bn in annual net revenues for the first time in the Company's history
- Generated ~\$7.98 of FCF per share, or +18.4% growth over 2015 levels, excluding MEG-transaction fees NXST generated over \$9.00 of FCF per share in 2016

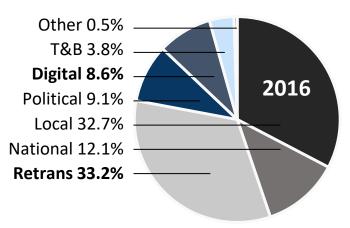
NXST 2016 Financial Results
Year-Over-Year and
Political Even-Year Comparison

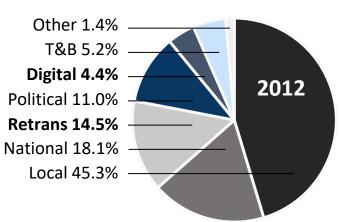
	12M End	led Dec. 31 (ii	12M Change (%)					
	2016	2015	2014	'16 vs. '15	'16 vs. '14			
Net Revenue	\$1,103.2	\$896.4	\$631.3	+23.1%	+74.7%			
<b>Broadcast Cash Flow</b>	\$456.7	\$350.0	\$269.9	+30.5%	+69.2%			
Adjusted EBITDA	\$405.5	\$305.1	\$234.7	+32.9%	+72.7%			
Free Cash Flow	\$244.8	\$208.4	\$159.7	+17.6%	+53.3%			

### Retransmission and Digital Revenue is Materially Diversifying Revenue Mix

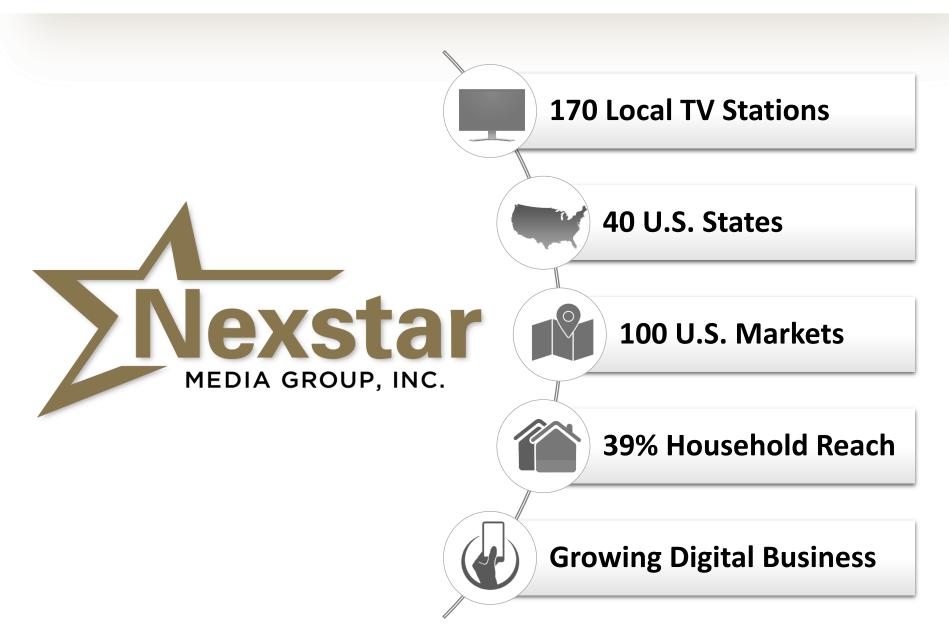
• Non-TV Spot revenue (ex-Political) comprised 46% of 2016 gross revenue of \$1.2bn compared to 26% of 2012 gross revenue of \$419.5 mm (the last election cycle)

NXST Revenue Mix (% of Total Gross Revenue)



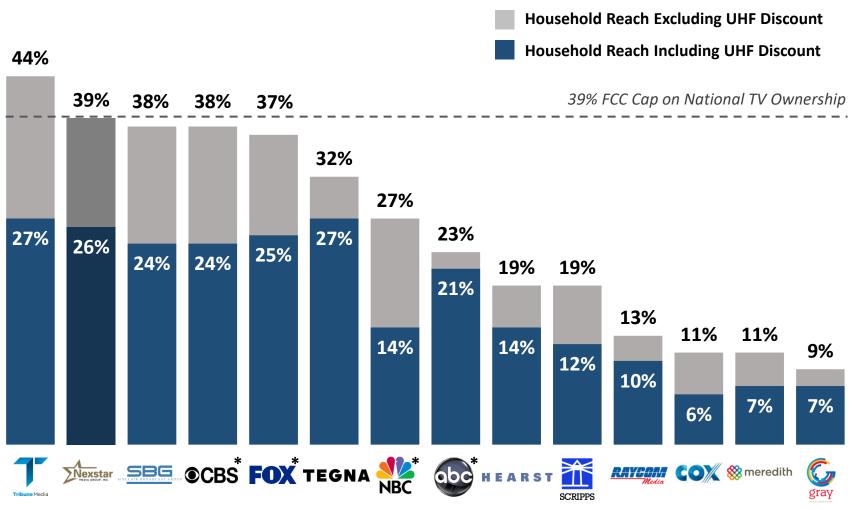


## **Largest North American Local Media Company**



## **Leading Pure-Play Broadcast Operator**

#### % of U.S. Television Households Reached



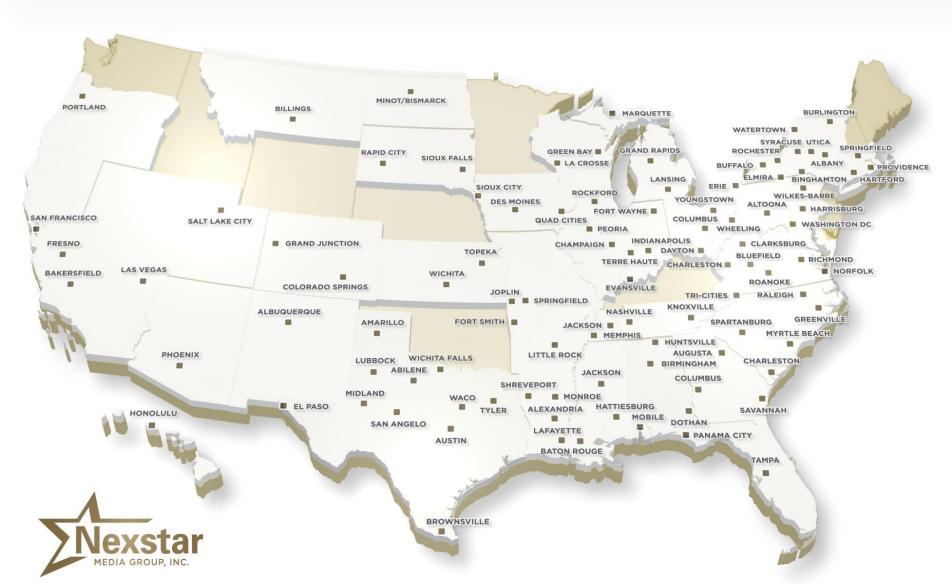
<sup>\*</sup>Owned and Operated Stations

Source: Company Filings and SNL Kagan

Note: Pro forma for all transactions announced to date

## **Expanded Geographic Reach and Increased Scale**

### 170 Local Television Stations across 100 markets in 40 U.S. States



## Nexstar Broadcasting, Inc.

## Superior Locally Produced Content and Network Programming for Viewers; Unrivaled Consumer Reach / Influence for Local Businesses and Advertisers

#### Leading local broadcast television operator

- #2 in broadcast group in terms of U.S. television household reach
- Owns or provides services to more than one TV station in over half of markets

#### Diverse portfolio of local television stations with long-term "Big 4" network contracts

- ~82% of station portfolio comprise of "Big 4" network affiliates
- #1 CBS affiliate group; #2 NBC affiliate group; #3 ABC, FOX and CW affiliate group
- Affiliate contracts give NXST exclusive rights to live primetime network content in its markets

#### One of the nation's largest providers of local news, lifestyle, sports and network programming

- NXST produces and delivers +3,400 hours per week of wholly-owned local news and content
- #1 or #2 revenue share ranking in XX% of markets

#### Stable core advertising revenue and growing political advertising revenue

- Stable core revenue trends; projected annual growth (ex-pol.) of between +0.0% and +3.0%
- Continued political revenue growth due to significant spending by PACs and non-candidate entities

#### Growing non-traditional revenue streams

- Retransmission consent revenue growth
- Digital media revenue (community portal websites, mobile apps, etc.)

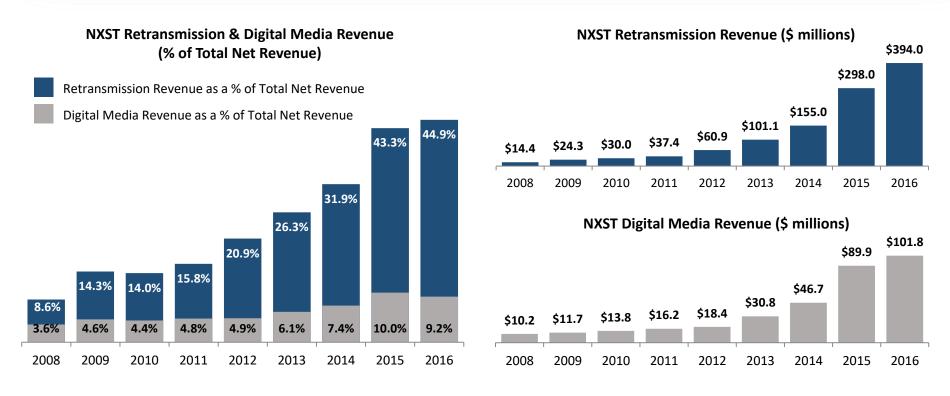
## **Nexstar Digital LLC**

# Comprehensive Suite of Cross-platform Digital Marketing Products and Services for Local and National Media Companies, Advertisers, Agencies and Brands

- Leading local digital advertising and content monetization solutions and services
  - Profitable / growing business segment with very little competition due to focus on local
- Recent addition of complementary capabilities through MEG acquisition
  - Creates more comprehensive and competitive offering of digital media products and services across all markets
  - Opportunity to leverage cross-selling strategies from digital properties
- Merging products into one Company under the Nexstar Digital brand with a unified market strategy
  - Current product offerings include enterprise-class publishing platforms, mobile video monetization technology and digital agency services
  - Lin Digital, Tactive (powered by Lin Digital), Mass2, HYFN, Dedicated Media, Lakana, Yashi and Kixer
- Expanding portfolio of digital products allows NXST to drive increased value through scale
  - NXST will continue making accretive investments in digital products that complement its core competencies and have high growth potential
- Mid-teens growth revenue stream
  - Objective is to double annual revenues within the next five years (2021)

## **Growth in NXST Retransmission and Digital Media Revenue**

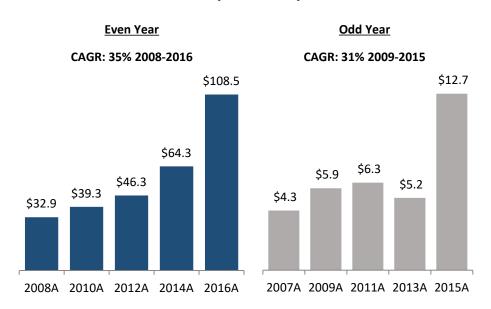
### Retransmission and Digital Media revenue is materially diversifying NXST's total net revenue



- NXST led industry in securing retransmission consideration beginning in 2005
- Acceleration in retransmission revenue post-contract renewal cycle highlights ability to negotiate favorable rates which also leads to competitive advantages in deriving value from station acquisitions
  - Retransmission revenues: FY16 \$394.0 mm (+32.2% Y/Y); CAGR of 51.2% (2008-2016)
  - ~45% of sub base repriced in 2015, ~40% of sub base repriced in 2016, ~10% of sub base repriced in 2017
- Digital revenue growth was driven by organic growth at Nexstar Broadcasting and contributions from Nexstar Digital
  - Digital revenues: FY16 \$101.8 mm (+13.2% Y/Y); CAGR of 33.2% (2008-2016)

## **Growth in NXST Political and Issue Advertising**

#### **NXST Political Ad Revenue Growth** (\$ millions)



- With rampant political partisanship and a 2016 presidential election without an incumbent, NXST recorded primary dollars late in 2015 given its presence in key political markets
- Nexstar has exceeded political revenue guidance of ~\$100mm in FY16 by 8.5%
- Long-term political spending expected to continue to grow due to significant spending increases by PACs, non-candidate entities and issue advertising

#### **NXST 2018 Political** Senate and Gubernatorial Elections

2	2018 Senate Races	2018 Gubernatorial Races						
NXST Market	Incumbent	Party	NXST Market	Incumbent				
Arizona	Jeff Flake	R	Alabama	Robert Bentley				
California	Bianne Feinstein	D	Arizona	Doug Ducey				
Connecticut	Chris Murphy	D	Arkansas	Asa Hutchinson				
Florida	Bill Nelson	D	California	Jerry Brown				
Hawaii	Mazie Hirono	D	Colorado	John Hickenloop				
Indiana	Joe Donnelly	D	Connecticut	Dan Malloy				
Maryland	Ben Cardin	D	Florida	Rick Scott				
Massachusetts	Elizabeth Warren	D	Georgia	Nathan Deal				
Michigan	Debbie Stabenow	D	Hawaii	David Ige				
Mississippi	Roger Wicker	R	Illinois	Bruce Rauner				
Missouri	Claire McCaskill	D	Iowa	Terry Branstad				
Montana	John Tester	D	Kansas	Sam Brownback				
Ne va da	Dean Heller	R	Maryland	Larry Jogan				
New Jersey	Bob Menendez	D	Massachusetts	Charlie Baker				
New Mexico	Martin Heinrich	D	Michigan	Rick Snyder				
New York	Kirsten Gillibrand	D	Nevada	Brian Sandoval				
North Dakota	Heidi Heitkamp	D	New Mexico	Suzana Martinez				
Ohio	Sherrod Brown	D	New York	Andrew Cuomo				
Pennsylvania	Bob Casey	D	Ohio	John Kasich				
Rhode Island	Sheldon Whitehouse	D	Oregon	Kate Brown*				
Tennessee	Bob Corker	R	Pennsylvania	Tom Wolf				
Texas	Ted Cruz	R	Rhode Island	Gina Raimondo				
Utah	Orrin Hatch	R	South Carolina	Nikki Haley				
Vermont	Bernie Sanders	1	South Dakota	Dennis Daugaar				
Virginia	Tim Kaine	D	Tennessee	Bill Haslam				
West Virginia	Joe Manchin	D	Texas	Greg Abbott				
Wisconsin	Tammy Baldwin	D	Vermont	Phil Scott				
Source: Cook Polit	tical Report		Wisconsin	Scott Walker				

Nathan Deal David Ige Bruce Rauner Terry Branstad Sam Brownback Larry Jogan Charlie Baker Rick Snyder Brian Sandoval Suzana Martinez Andrew Cuomo John Kasich Kate Brown\* Tom Wolf Gina Raimondo Nikki Haley Dennis Daugaard Bill Haslam Greg Abbott Phil Scott Scott Walker Wisconsin

Terry McAuliffe

Virginia

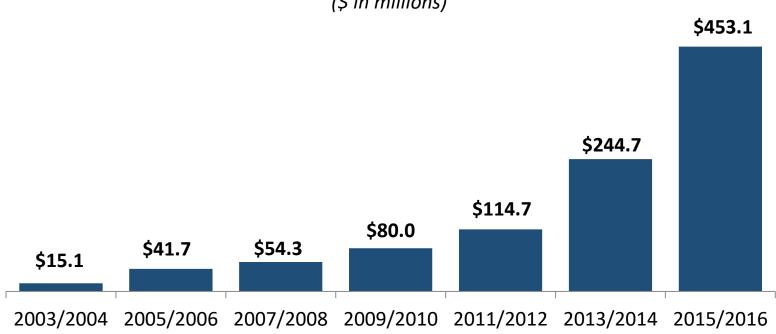
Asa Hutchinson Jerry Brown John Hickenlooper Dan Malloy Rick Scott

Party

Source: Company filings and Nexstar management. Note: Dollars in millions.

## **Significant FCF Growth Since IPO**

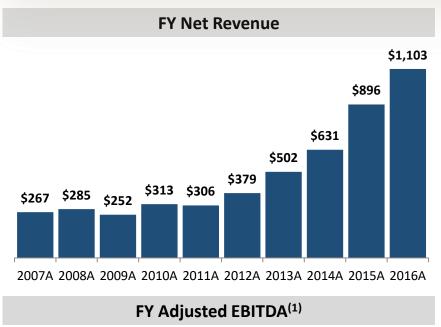


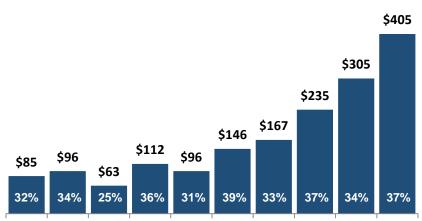


Organic growth, fueled by political, digital and retrans revenues, and recently completed and pending transactions will drive average annual pro-forma FCF to ~\$565 mm during the 24 month period 2017/2018

- NXST expects to generate average annual FCF of ~\$12.00 per share, per year in the 2017/2018 cycle
  - Represents growth in excess of 55% relative to NXST's legacy operations
  - Assumes ~47 mm shares outstanding
  - Estimate inclusive of synergies and a substantial rise in 2018 cash taxes
- Debt retirement/leverage reduction priorities and additional accretive M&A

## **Historical Financial Summary (in millions)**





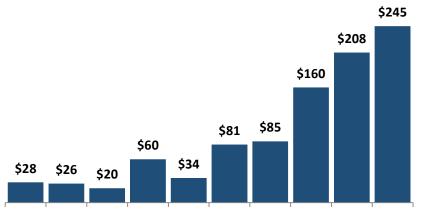
#### 2007A 2008A 2009A 2010A 2011A 2012A 2013A 2014A 2015A 2016A

#### **FY Core Revenues**



2007A 2008A 2009A 2010A 2011A 2012A 2013A 2014A 2015A 2016A

#### FY Free Cash Flow<sup>(2)</sup>



2007A 2008A 2009A 2010A 2011A 2012A 2013A 2014A 2015A 2016A

<sup>1)</sup> Adjusted EBITDA is calculated as BCF less corporate expenses

<sup>2)</sup> Free cash flow is EBITDA less cash interest expense, capital expenditures and net cash income taxes
Definitions and disclosures regarding non-GAAP financial information can be located in the Company's Fourth Quarter 2015 Financial Results press release dated February 28, 2017

## 4Q / Full Year 2016 Financial Summary

	Three Months Ended December 31,				т	welve Mon Decemb				
(\$ in thousands)	2016		_	2015	Change		2016	_	2015	Change
Local Revenue	\$	101,930	\$	102,780	(0.8)%	\$	388,183	\$	369,313	+5.1%
National Revenue	\$	36,160	\$	41,337	(12.5)%	\$	144,009	\$	153,607	(6.2)%
Core Revenue	\$	138,090	\$	144,117	(4.2)%	\$	532,192	\$	522,920	+1.8%
Political Revenue	\$	60,033	\$	7,887	+661.2%	\$	108,544	\$	12,716	+753.6%
Retransmission Fee Revenue	\$	100,321	\$	81,695	+22.8%	\$	394,038	\$	298,023	+32.2%
Digital Revenue	\$	25,748	\$	29,283	(12.1)%	\$	101,759	\$	89,902	+13.2%
Other	\$	1,608	\$	1,398	+15.0%	\$	6,148	\$	5,384	+14.2%
Trade and Barter Revenue	\$	10,936	\$	12,385	(11.7)%	\$	45,692	\$	47,100	(3.0)%
Gross Revenue	\$	336,736	\$	276,765	+21.7%	\$1	,188,373	\$	976,045	+21.8%
Less: Agency Commission	\$	26,857	\$	24,503	+9.6%	\$	85,183	\$	79,668	+6.9%
Net Revenue	\$	309,879	\$	252,262	+22.8%	\$1	,103,190	\$	896,377	+23.1%
Gross Revenue Excluding Political	\$	276,703	\$	268,878	+2.9%	\$1	,079,829	\$	963,329	+12.1%
Income from Operations	\$	92,475	\$	67,346	+37.3%	\$	287,308	\$	206,107	+39.4%
Broadcast Cash Flow <sup>(1)</sup> Broadcast Cash Flow Margin <sup>(2)</sup>	\$	145,413 46.9%	\$	104,587 41.5%	+39.0%	\$	456,672 41.4 %		349,966 39.0%	+30.5%
Adjusted EBITDA <sup>(1)</sup> Adjusted EBITDA Margin <sup>(2)</sup>	\$	134,787 43.5%	\$	92,996 36.9%	+44.9%	\$	405,495 36.8 %		305,110 34.0%	+32.9%
Free Cash Flow <sup>(1)</sup>	\$	85,443	\$	68,979	+23.9%	\$	244,830	\$	208,244	+17.6%

<sup>1)</sup> Definitions and disclosures regarding non-GAAP financial information can be located in the Company's Fourth Quarter 2016 Financial Results press release dated Feb. 28, 2017

<sup>)</sup> Broadcast cash flow margin is broadcast cash flow as a percentage of net revenue. Adjusted EBITDA margin is Adjusted EBITDA as a percentage of net revenue

## **Debt/Leverage Analysis**

	TTM ENDED									MEG Closing		Post-MEG Closing				
(in millions)	12/	31/2011	12/	31/2012	12	2/31/2013	12	2/31/2014	<u>12</u>	/31/2015	12	/31/2016	01	/17/2017	02	/17/2017
Revolver	\$	24.3	\$	-	\$	-	\$	5.5	\$	2.0	\$	2.0	\$	3.0	\$	3.0
First Lien Term Loans		148.1		288.3		545.4		705.1		682.2		662.2		3,120.0		3,045.0
8.875% Sr. Sec 2nd Lien Notes		318.4		319.4		-		-		-		-		-		-
6.875% Sr. Sub Notes		-		250.0		525.7		525.6		519.8		520.7		525.0		-
6.125% Sr. Sub Notes		-		-		-		-		272.2		272.6		275.0		275.0
5.875% Sr. Sub Notes		-		-		-		-		-		-		400.0		400.0
5.625% Sr. Sub Notes		-		-		-		-		-		884.9		900.0		900.0
7% Sr. Sub Notes		149.6		-		-		-		-		-		-		-
11.375% Senior Discount Notes	·				_		_		_		_				_	
Total Debt	\$	640.4	\$	857.8	\$	1,071.1	\$	1,241.6	\$	1,476.2	\$	2,342.4	\$	5,223.0	\$	4,623.0
Cash on Hand	\$	7.5	\$	69.0	<u>\$</u>	40.0	<u>\$</u>	131.9	\$	43.4	\$	87.7				
Reported EBITDA	\$	96.2	\$	146.3	\$	166.7	\$	234.7	\$	305.1	\$	405.5				
Compliance EBITDA	\$	103.3	\$	189.5	\$	176.7	\$	211.2	\$	322.9	\$	429.0				
Compliance Leverage	:	6.20x		4.16x		5.84x		4.40x		4.32x		3.20x				
FCF	\$	34.2	\$	80.5	\$	84.9	\$	159.7	\$	208.2	\$	244.8				

## **Combined Company Guidance**

## On January 17, 2017 Nexstar Completed the Acquisition of Media General and Expects to Generate its Sixth Consecutive Year of Record Financial Results

- The transaction is projected to more than double NXST's revenue and adjusted EBITDA
- Readily achievable year one synergies of \$81mm
- NXST expects to generate average annual FCF of ~\$565 mm, or ~\$12.00 per share, per year in the 2017/2018 cycle
  - Represents FCF per share growth in excess of 55% relative to the record 2016 FCF of NXST's legacy operations
  - Assumes ~47 mm shares outstanding and inclusive of synergies and a substantial rise in 2018 cash taxes
- Absent any additional strategic activity, net leverage is projected to be in the high 4x-range at YE17;
   declining to the mid 3x-range by YE18
- CapEx is expected to be a net \$55 mm in FY17, inclusive of the sale of the Media General building in Richmond, VA during the year and excluding any spectrum related activity
  - 1Q17 CapEx is expected to be ~\$20 mm
- NXST has identified additional cost reductions in 2018 and 2019 of ~\$5 mm to \$8 mm per year

## Transformational M&A and Operating Strategies Driving Record FCF

- Continued double-digit growth of non-core revenue channels
  - Political: Even-year CAGR of 35% (2008-2016), odd-year CAGR of 31% (2007-2015)
    - NXST Political revenue exceeded ~\$100 mm guidance in 2016 by 8.5%
  - Retransmission: Contract renewals for >200 agreements in last two years
    - Repriced ~45% of sub base in 2015 and ~40% in 2016, ~10% to be repriced in 2017
  - **Digital:** Station-level and Nexstar Digital platform rapidly expanding
    - New revenue applications and monetization of mobile leading to growth organically / via accretive M&A
- Strong operating fundamentals, accretive M&A, share repurchases and strengthened balance sheet driving record FCF
  - Legacy NXST generated pro forma FCF of \$245 mm in 2016, or average FCF of ~\$7.98 per share
  - Excluding MEG-transaction legacy NXST generate over \$9.00 of FCF per share in 2016
- Completed the transformative MEG acquisition on January 17, 2017
  - Strategically / financially compelling growth opportunity for the company
  - Creates second-largest broadcast television group with leading digital media platform
  - Pro forma operating base of 170 full power TV stations in 100 markets reaching 39% of U.S. TV HHs
  - Expected to double annual revenue and Adjusted EBITDA; \$81 mm of readily achievable year one synergies
  - Expected to generate pro forma FCF of over \$565 mm, or \$12.00 per share per year during the 2017/2018 cycle
- Financial capacity / flexibility to pursue additional accretive M&A opportunities while reducing leverage while returning capital to shareholders





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**MARCH 2017**